

DREADNOUGHT RESOURCES LIMITED ABN 40 119 031 864 ("Company")

Corporate Governance Statement For the Financial Year Ending 30 June 2023

This Corporate Governance Statement is effective as of 19 September 2023 and has been approved by the Board of the Company as effective on that date. This Corporate Governance Statement accompanies the Company's Annual Report which was lodged with the ASX on 19 September 2023.

This Corporate Governance Statement discloses the extent to which the Company has, during the financial year ending 30 June 2023, followed the fourth edition recommendations set by ASX Corporate Governance Council in its publication Corporate Governance Principles and Recommendations (**Recommendations**). The Recommendations are not mandatory, however, the Recommendations that have not been followed for any part of the reporting period have been identified and reasons provided for not following them along with what (if any) alternative governance practices were adopted in lieu of the Recommendations during that period.

The Company has adopted a suite of corporate governance policies and charters which provides the written terms of reference for the Company's corporate governance duties.

The Company's current policies and charters referred to in the table below are available to download on the Company's website at www.dreadnoughtresources.com.au/investors/#corp (Company's Website).

ASX F	Principles & Recommendations (4th Edition)	Compliant?	Explanation
Princi	ple 1 – Lay solid foundations for management and overs	ight	
1.1	 A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management. 	YES	The Company has adopted a Board Charter that sets out the specific roles and responsibilities of the Board, the Chair and management and includes a description of those matters expressly reserved to the Board and those delegated to management. The Board Charter sets out the specific responsibilities of the Board, requirements as to the Board's composition, the roles and responsibilities of the Chair and Company Secretary, the establishment, operation and management of Board Committees, Directors' access to Company records and information, details of the Board's relationship with management, details of the Board's performance review and details of the Board's disclosure policy. A copy of the Company's Board Charter is available on the Company's Website: www.dreadnoughtresources.com.au/wp- content/uploads/2023/09/C1Board-Charter.pdf
1.2	 A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director. 	YES	 (a) The Company has guidelines for the appointment and selection of the Board in its Board Charter. The Company's Remuneration and Nomination Committee Charter requires the Committee (or, in its absence, the Board) to ensure appropriate checks (including checks in respect of character, experience, education, criminal record and bankruptcy history (as appropriate)) are undertaken before appointing a person or putting forward to security holders a candidate for election as a Director. (b) Under the Remuneration and Nomination Committee Charter, all material information relevant to a decision on whether or not to elect or re-elect a Director must be provided to security holders in the

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			Notice of Meeting containing the resolution to elect or re-elect a Director.
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	YES	The Company's Remuneration and Nomination Committee Charter requires the Committee (or, in its absence, the Board) to ensure that each Director and senior executive is a party to a written agreement with the Company which sets out the terms of that Director's or senior executive's appointment. The Company has written agreements with each of its Directors and senior executives.
1.4	The company secretary of a listed entity should be accountable directly to the board, through the Chair, on all matters to do with the proper functioning of the board.	YES	The Board Charter outlines the roles, responsibility and accountability of the Company Secretary. In accordance with this, the Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.
1.5	A listed entity should:	PARTIAL	(a) The Company has adopted a Diversity Policy which
	(a) have and disclose a diversity policy;		provides a framework for the Company to establish and achieve measurable diversity objectives. The
	(b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and		Policy is available on the Company's website at the following location: <u>www.dreadnoughtresources.com.au/wp-</u> <u>content/uploads/2023/09/S4Diversity-Policy.pdf</u>
	(c) disclose in relation to each reporting period:		(b) The Company is committed to workplace diversity
	 the measurable objectives set for that period to achieve gender diversity; 		and inclusion at all levels regardless of gender, marital or family status, sexual orientation, gender identity,
	(2) the entity's progress towards achieving those objectives; and		age, disabilities, ethnicity, religious beliefs, cultural background, socio-economic background, perspective, and experience.
	(3) either:		(c) The Company has made significant progress in
	(A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce		diversity as can be seen in the Cultural Diversity and Gender Diversity tables published in the Company's Annual Report. The Board did not set measurable gender diversity objectives for the past financial year

ASX	Principles & Recommendations (4th Edition)	Compliant?		Explo	anation		
	(including how the entity has defined "senior executive" for these purposes); or(B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the		given the size of operations. How organisation has year as shown in	vever, t s increa	he propor ased signif	tion of wc icantly ov	omen in the
	entity's most recent "Gender Equality		Category	20	23	2	022
	Indicators", as defined in and published			Male	Female	Male	Female
	under that Act.		Personnel	4	2	4	I
			Other Senior Management	2	2	2	-
			Other employees	7	3	4	-
				13 65%	7 35%	10 91%	9%
1.6	 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period. 	YES	 (a) The Company's Committee is performance of individual Director with the aid of a for this is set out in (b) The Company has evaluations in redirectors for the with the process 	respo of the tors on an inde in the C nas con respect e past t	onsible for Board, it an annua ependent Company' npleted int of the Bo financial y	or evalu s commi l basis. It advisor. T s Board C formal pe pard anc rear in ac	ating the ittees and may do so he process Charter. erformance I individual ccordance
1.7	 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in the reporting period in accordance with that process during or in respect of that period. 	YES	 (a) The Company's Committee is performance an senior executive executive, for management Corporations Act The applicable p be found in the C (b) The Company evaluations in res 	respo nd rem es on thes persor ct) othe proces Compo y has	onsible for nuneration an annu se purpo nnel (as er than a d sses for the any's Boar comple	or evalu of the C val basis, oses, me definec irector. ese evalu d Charter eted pe	ating the Company's A senior eans key d in the ations can c. erformance

ASX	Principles & Recommendations (4th Edition)	Compliant?	Explanation
			past financial year in accordance with the applicable processes.
Princ	iple 2 – Structure the board to be effective and add value	9	
2.1	 The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively. 	YES	 (a) The Company has formed a Remuneration and Nomination Committee with three non-executive Directors (NEDs) as members, the majority of whom are independent, and the Committee is chaired by an independent Director. The members of the Committee are set out below: Philip Crutchfield (Chair) – Independent NED Robert Gee (member) – Independent NED Paul Chapman (member) – Non-Executive Chair The Remuneration and Nomination Committee Charter is available on the Company's website: www.dreadnoughtresources.com.au/wp- content/uploads/2023/09/C3Remuneration- Nomination-Committee-Charter.pdf The Committee was formed on 29 March 2023 and met once during the reporting period with all members present at the meeting.
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	YES	Under the Remuneration and Nomination Committee Charter, the Committee is required to prepare a Board skills matrix setting out the mix of skills and diversity that the Board currently has (or is looking to achieve). The Board's mix of skills is reviewed at least annually as part of the annual performance review, to ensure the appropriate

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			mix of skills and expertise is present to facilitate successful strategic direction. The current Board skills matrix is annexed to this Corporate Governance Statement. The Board Charter requires the disclosure of each Board member's qualifications and expertise. Full details as to each Director and senior executive's relevant skills and experience are available in the Directors Report in the Company's Annual Report.
2.3	 A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director. 	YES	 (a) The Board considers that as at the date of adoption of this statement the following Directors are independent: Mr Robert Gee Mr Philip Crutchfield KC (b) There are no independent Directors who fall into this category. (c) The Company's Annual Report discloses the length of service of each Director, as at the end of each financial year.
2.4	A majority of the board of a listed entity should be independent directors.	NO	The Board considers Mr Robert Gee and Mr Philip Crutchfield KC to be independent. This forms 50% of the board.
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	NO	The Board Charter provides that, where practical, the Chair of the Board should be an independent Director and should not be the Managing Director. While the Company recognises the benefit of having an independent director as Chair, the Board considers that Mr Paul Chapman retains independent judgment such that it does not interfere with the discharge of his duties to the Company. The Board has had due regard to the current size and structure of the Company, composition of the current Board and Mr Chapman's extensive experience in

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			managing companies in the resources industry. The Board considers that Mr Chapman is the most suitable person to act as Chair and believes that it can maintain a high level of integrity to discharge its duties and responsibilities as a Board.
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	YES	In accordance with the Company's Board Charter, the Remuneration and Nomination Committee is responsible for the approval and review of induction and continuing professional development programs and procedures for Directors to ensure that they can effectively discharge their responsibilities.
Princ	iple 3 – Instil a culture of acting lawfully, ethically and res	ponsibly	
3.1	A listed entity should articulate and disclose its values.	YES	The Company's Board Charter and Code of Conduct outline the Company's Purpose, Strategy and Values. These documents are available on the Company's website.
3.2	A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	YES	The Company's Code of Conduct applies to the Company's employees, directors and senior executives and can be found at the following location on the Company's website: <u>www.dreadnoughtresources.com.au/wp-</u> <u>content/uploads/2023/09/S1Code-of-Conduct.pdf</u> The Code of Conduct outlines the principles and standards to which the Company's employees, directors and senior executives are encouraged to strive towards when dealing with each other, shareholders, other stakeholders and the broader community.
3.3	A listed entity should: (a) have and disclose a whistleblower policy; and	YES	The Company has established a Whistleblower Policy outlining who is entitled to protection as a whistleblower, the procedures for reporting and investigating reported matters, and the measures in place to protect reporters of improper conduct. A copy of the Company's

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	(b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.		Whistleblower Policy can be found on the Company's website at the following location:
	onder mar policy.		www.dreadnoughtresources.com.au/wp- content/uploads/2023/09/G5Whistleblower-Policy.pdf
3.4	 A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or a committee of the board is informed of any material breaches of that policy. 	YES	The Company has established an Anti-Bribery and Corruption Policy setting out the responsibilities in observing and upholding the Company's position on bribery and corruption and providing information and guidance to Company Representatives (as defined in the policy) on how to recognise and deal with bribery and corruption issues. A copy of the Policy can be found on the Company's website at the following location: www.dreadnoughtresources.com.au/wp- content/uploads/2023/09/S6Anti-bribery-Corruption- Policy.pdf
Princi	ple 4 – Safeguard the integrity of corporate reports		
4.1	 The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, 	PARTIAL	(a) The Company's Board Charter provides for the creation of an Audit and Risk Committee (if it is considered it will benefit the Company), with at least three members, all of whom must be non-executive Directors with the majority required to be independent, and which must be chaired by an independent Director who is not the Chair of the Board.
	 and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual 		The Company has adopted an Audit and Risk Committee Charter which sets out the role and responsibilities of the Committee (or, in its absence, the Board) and can be found on the Company's website at the following location: <u>www.dreadnoughtresources.com.au/wp- content/uploads/2023/09/C2Audit-and-Risk- Committee-Charter.pdf</u>

ASX F	rinciples & Recommendations (4th Edition)	Compliant?	Explanation
	attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.		 (b) The Company did not have an Audit and Risk Committee for the past financial year as the Board did not consider the Company would benefit from its establishment. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Audit and Risk Committee under the Audit and Risk Committee Charter including Risk Management, Internal Audit functions and ensuring the proper relationships with the External Auditors. The Company's Policy on Selection, Appointment and Rotation of External Auditors outlines the process for appointment and removal of the External Auditors based on ongoing reviews by the Board, and the rotation of the audit engagement partner in compliance with relevant legislation. The Policy can be found on the Company's website: www.dreadnoughtresources.com.au/wp- content/uploads/2023/09/G8External-Auditors-
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	YES	Policy.pdf The Company's Board Charter and Risk Management Policy require the Managing Director and Chief Financial Officer to provide a sign off on these terms. The Company has obtained a sign off on these terms for each of its financial statements in the past financial years.
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to	YES	As outlined in the Board Charter and following the Recommendations, all reports are initially prepared or verified by the Chief Financial Officer then reviewed for

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	the market that is not audited or reviewed by an external auditor.		accuracy and verified for integrity by the Board and the Company Secretary prior to release.
Princ	iple 5 – Make timely and balanced disclosure		
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1	YES	The Board Charter and Continuous Disclosure Policy detail the Company's disclosure requirements and processes as required by the ASX Listing Rules and other relevant legislation. The Continuous Disclosure Policy can be found on the Company's website at the following location: www.dreadnoughtresources.com.au/wp- content/uploads/2023/09/G4Continuous-Disclosure- Policy.pdf
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	YES	The Company has established automatic reporting via the ASX Market Announcements Platform for immediate distribution of the released market announcements to each Board member.
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	YES	All slides and presentations used for briefings and analyst presentations are uploaded to the ASX Market Announcements Platform and released prior to the briefing to the market. Further details are set out in the Company's Continuous Disclosure Policy.
Princ	iple 6 – Respect the rights of security holders		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	YES	Information about the Company and its governance is available on the Corporate Governance tab of the Company's website found at the following location: <u>www.dreadnoughtresources.com.au/investors/#corp</u>
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	YES	The Company has adopted a Shareholder Communication Policy which aims to promote and facilitate effective two-way communication with investors. The Policy outlines a range of ways in which information is communicated to shareholders and can be found at the

ASX Principles & Recommendations (4th Edition)		Compliant?	Explanation			
			following link: www.dreadnoughtresources.com.au/wp- content/uploads/2023/09/G6Shareholder- Communication-Policy.pdf.			
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	YES	Shareholders are encouraged to participate at all general meetings of the Company. Upon the despatch of any notice of meeting to Shareholders, the Company Secretary shall send out material listing the various means available to attend the meeting or lodge proxy votes and all Shareholders are encouraged to lodge any questions they would like addressed prior to the meeting and participate by asking questions at the meeting.			
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	YES	The Company conducts Shareholder meetings in compliance with the requirement to decide substantive resolutions by deed poll.			
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	YES	The Shareholder Communication Policy provides that security holders can register with the Company to receive email notifications when an announcement is made by the Company to the ASX, including the release of the Annual Report, half yearly reports and quarterly reports. Links are made available to the Company's website on which all information provided to the ASX is immediately posted.			
			The Investors section of the Company's website includes an outline of how a shareholder can elect to receive communications.			
			Shareholder's queries should be referred to the Company Secretary in the first instance.			
Princi	Principle 7 – Recognise and manage risk					
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which:	PARTIAL	(a) The Company's Board Charter provides for the creation of an Audit and Risk Committee (if it is considered it will benefit the Company), with at least			

ASX	Principles & Recommendations (4th Edition)	Compliant?	Explanation
	 (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework. 		 three members, all of whom must be non-executive Directors with the majority required to be independent Directors, and which must be chaired by an independent Director who is not the Chair of the Board. The Company has adopted an Audit and Risk Committee Charter which sets out the role and responsibilities of the Committee (or, in its absence, the Board) and can be found on the Company's website at the following location: www.dreadnoughtresources.com.au/wp-content/uploads/2023/09/C2Audit-and-Risk-Committee for the past financial year as the Board did not consider the Company would benefit from its establishment. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Audit and Risk Committee under the Audit and Risk Committee Charter including processes to oversee the entity's risk management framework.
7.2	 The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place. 	YES	 (a) The Audit and Risk Committee Charter requires that the Audit and Risk Committee (or, in its absence, the Board) should, at least annually, satisfy itself that the Company's risk management framework continues to be sound. (b) The Company's Board has completed a review of the Company's risk management framework in the past financial year. The Board performs an quarterly review of the Company's risk matrix and regularly reviews reports by management on the efficiency and effectiveness of the Company's risk management

ASX I	Principles & Recommendations (4th Edition)	Compliant?	Explanation
			framework and implements required changes as necessitated.
7.3	 A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes. 	YES	 (a) The Audit and Risk Committee Charter provides for the Audit and Risk Committee to monitor the need for an internal audit function. (b) The Company did not have an internal audit function for the past financial year. The Company's Board and Management are responsible for monitoring the Company's internal audit functions.
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental or social sustainability risks and, if it does, how it manages or intends to manage those risks.	YES	The Audit and Risk Committee Charter requires the Audit and Risk Committee (or, in its absence, the Board) to assist in identifying whether the Company has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks. The Company discloses this information in its Annual Report if appropriate and this Report is made available on the Company's website in accordance with its continuous
			disclosure obligations.
Princ	iple 8 – Remunerate fairly and responsibly		
8.1	 The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, 	YES	(a) The Company has formed a Remuneration and Nomination Committee with three non-executive Directors (NEDs) as members, the majority of whom are independent, and the Committee is chaired by an independent Director.
	and disclose: (3) the charter of the committee; (4) the members of the committee; and		The members of the Committee are set out below: Philip Crutchfield (Chair) – Independent NED Robert Gee (member) – Independent NED

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	 (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive. 		Paul Chapman (member) – Non-Executive Chair The Remuneration and Nomination Committee Charter is available on the Company's website: www.dreadnoughtresources.com.au/wp- content/uploads/2023/09/C3Remuneration-Nomination- Committee-Charter.pdf The Committee was formed on 29 March 2023 and met once during the reporting period with all members present at the meeting. The Remuneration and Nomination Committee reviews and recommends the level and composition of remuneration for Directors and senior executives, ensuring that such remuneration is appropriate and not excessive. The Committee engaged an independent consultant during the reporting period to review and provide recommendations on the remuneration practises of the Company with regards to the Directors and senior executives.
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non- executive directors and the remuneration of executive directors and other senior executives.	YES	The Company's Board Charter and Remuneration and Nomination Committee Charter outlines the policies and practices regarding the remuneration of Directors and senior executives, which is also disclosed in the Company's Annual Report.
8.3	 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it. 	YES	The Company has implemented an equity-based remuneration scheme. The Company's Securities Trading Policy prohibits the use of derivatives in relation to unvested equity instruments and prohibits the use of margin loan facilities. The Trading Policy can be found on the Company's website at the following location: www.dreadnoughtresources.com.au/wp- content/uploads/2023/09/G3Trading-Policy.pdf

DRE Board Skills Matrix		CORPORATE					OPERATIONAL/PROJECT BASED						
		Technical/DD	ASX Listed	Financial	Legal/transa ctional /M&A	ESG	Geoscience		Commercial/	Mining			Regulatory /
							Expl	Mine	contracts	Dev	Prod	ESG	permitting
BOARD MEMBER	PIC	~	~	~	~		~	~	~	~	~		~
	DT		>		~	~	~		~	~		~	~
	РСКС	~	>	~	~	~			~	~	~		~
	RG	~		~		~			~			~	
	JL		~	~	~	~							
total		3	4	4	4	4	2	1	4	3	2	2	3